LEADING GLOBAL PROTOCOLS FOR THE NEW NORMAL

TOUR OPERATORS

#SAFETRAVELS
MAY 2020
OVERARCHING OBJECTIVES & APPROACH FOR THE TRAVEL & TOURISM SECTOR

OBJECTIVES
1. Have the sector lead the definition of industry best practices as Travel & Tourism moves from crisis management to recovery.

2. Put the safety, health and security of travellers and the Travel & Tourism workforce at the core of the development of global protocols.

APPROACH
1. Ensure coherence through a coordinated, collaborative, and transparent approach, supported by medical evidence, within the Travel & Tourism sector as well as with governments and public health authorities.

2. Share harmonised and consistent protocols which are outcome driven, simple and practical across destinations and countries.

3. Rebuild trust and confidence with travellers through effective communication & marketing; letting them know the protocols implemented and assurances available to keep them safe.

4. Advocate for the implementation of enabling policies to support the recovery and demand regeneration for the sector.

INTRODUCTION
While it is essential that each industry within the Travel & Tourism sector develops clear and practical protocols so as to enable the sector's recovery, such an approach is even more important for tour operators given their dependence on other tourism entities such as destinations, airlines, hotels, transportation, travel insurance as well as government policies such as border restrictions, as tour operators are often responsible for guests throughout their journey.

The below suggested protocols for tour operators were compiled based on input from leading tour operators either directly or from their public announcements around the healthy, and responsible reopening of tour operations to the public. The protocols also take into account World Health Organisation (WHO), the US’ Centers for Disease Control and Prevention (CDC) and the European Centre for Disease Prevention and Control (ECDC) guidelines. The objective is to ensure that protocols are in place across all relevant functions with an increased focus on health, hygiene, and reduction of physical contact guidance which travellers will need and expect to embrace a safe travel experience.

Note that these recommendations are subject to change and may be enhanced as new information about the virus becomes available. These recommendations are based on the operational characteristics of each tour operator and consultation is recommended prior to implementation. It is recommended that all tour operator practices follow local and national governmental legislation and the latest guidance from public health organisations including the WHO.

For the purpose of alignment across industries within the Travel & Tourism sector, WTTC has divided the protocols in four pillars, namely:

1. Operational and Staff Preparedness
2. Delivering a Safe Experience
3. Rebuilding Trust & Confidence
4. Implementing Enabling Policies
1. OPERATIONAL AND STAFF PREPAREDNESS
As tour operators restart their operations, they should ensure they can optimise operational quality and delivery and have trained staff to prepare and execute on the operational plans:

- Tour Operators may achieve operational readiness for reopening by having:
  - Obtained the applicable reopening license if required by local government
  - Developed a COVID-19 prevention plan including an action/checklist for infection prevention and a special cleaning and disinfection plan
  - Implemented protocols and guidelines for staff health, including health checks for staff if required by local legislation. If not required, tour operator to issue and communicate a stay-home policy for anyone displaying any symptoms as per World Health Organisation (WHO) guidelines
  - Regularly monitored the well-being of team members by leadership, encouraging them to follow governmental advice
  - All training should be informed by the latest advice from public health authorities and/or WHO on the basis of likeminded protocols to enable a consistent approach across sector
  - Requested that key stakeholders such as partner venues, hotels and transport partners have trained their staff local requirements
  - Recommended by local health authorities or as required by the tour operators procedures when these go beyond local legislation
  - Provided their staff with the tools and information necessary regarding infection control, physical contact, and operations such as Q&A.
  - Creating and implementing staff protocols and guidelines, including tour guide, coach/drivers and local specialists, and operations such as Q&A.
  - Provided their staff with the tools and information necessary regarding infection control, physical contact, and enhanced hygiene measures, the use of masks and gloves as recommended by local health authorities or as required by the tour operators procedures when these go beyond local requirements
  - Requested that key stakeholders such as partner venues, hotels and transport partners have trained their staff on the basis of likeminded protocols to enable a consistent approach across sector
  - All training should be informed by the latest advice from public health authorities and/or WHO guidelines
  - Regular monitoring of well-being of team members by leadership, encouraging them to follow governmental and WHO guidelines

- Tour Operators should train all their staff to prepare and execute on operational plans by:
  - Establishing with suppliers and partners including restaurants, hotels, parks, transport partners and venues that they follow likeminded health and hygiene protocols and guidelines to protect guests as required by local legislation. See WTTC protocols for Hospitality, Aviation and Airports for detailed guidelines relating to these industries
  - Established with suppliers and partners including restaurants, hotels, parks, transport partners and venues that they follow likeminded health and hygiene protocols and guidelines to protect guests as required by local legislation. See WTTC protocols for Hospitality, Aviation and Airports for detailed guidelines relating to these industries
  - Introduce a COVID-19 contingency plan should new cases emerge in collaboration with suppliers and partners
  - Identified and adopted appropriate cleanliness and disinfection best practices validated by expert bodies, health authorities and governmental institutions
  - Explored different options for operations, where possible, such as advanced tickets, timed entries, smaller groups

2. DELIVERING A SAFE EXPERIENCE
As tour operators work to deliver a safe experience for their staff and their guests through enhanced cleanliness and hygiene best practices, they should have:

- Worked with suppliers to understand what additional measures have been introduced

- Implemented or confirmed with suppliers processes focused on enhanced sanitation, disinfection, and deep cleaning practices for coaches and other vehicles used as well as increase their cleaning/disinfection frequency:
  - Selected disinfecting products approved by health authorities
  - Revisited guidance to cleaning team with a specific focus on high-frequency touch points, including handrails, door handles, tables, board toilets, air conditioning filters, overhead lockers and headsets. Enhance cleaning frequency as appropriate
  - Approved disinfecting products made available at sanitation stations to guests in the form of alcohol-based hand sanitiser as appropriate. Provide or make available for purchase additional individual disinfecting products for guests if possible
  - Allocated seating plans with no rotation. Implement seat spacing if required by local legislation
  - Explored providing bins with liner bags and regular disposal where possible
  - Established with transport partners that they have likeminded processes for sanitation, disinfection and deep cleaning practices

- Implemented customer processes including guest information and minimising physical contact:
  - Implemented guest health checks and testing if appropriate and required by local legislation
  - Limited physical contact and queuing where possible
  - Make masks available to guests if required by local authorities
  - Developed online check-in and contactless check-out tools and procedures where appropriate and possible
  - Explored staggered timing when possible of access to venues, hotels and restaurants among others

- Established with partners and suppliers, including shops, showrooms, tasting venues/shops, museums, shows, theatre, concert halls, factories & farms, that they follow likeminded health, sanitation, disinfection and hygiene protocols aligned with local regulations

- Established that partner restaurants follow likeminded health, sanitation, disinfection and hygiene and food safety protocols to protect guests, such as:
  - Approved disinfecting products made available at entrance to guests in the form of alcohol-based hand sanitiser as appropriate
  - Established with restaurant that restaurant staff are trained and adhere to likeminded health, hygiene, and physical contact guidelines
  - Avoid guest own handling of food at buffets
  - Regular cleaning of coffee/drinks machines and where possible operated by staff member
  - Enhanced cleaning, including disinfecting of tables and chairs after guest has left and using dishwasher over hand-washing where possible
  - Minimised physical contact through table spacing and guest seating if required by local legislation
  - Considered minimising what is placed on guest tables and provide mono-packaged items if feasible
  - Reviewed payment methods to prioritise contactless and pre-payment methods
  - Considered having longer opening hours to reduce the number of guests served at any given time and facilitate the implementation of the new measures
  - Reviewed payment method to prioritise contactless and pre-payment methods

- Developed a COVID-19 prevention plan including an action/checklist for infection prevention and a special cleaning and disinfection plan
- Implemented protocols and guidelines for staff health, including health checks for staff if required by local legislation. If not required, tour operator to issue and communicate a stay-home policy for anyone displaying any symptoms as per World Health Organisation (WHO) guidelines
- Regularly monitored the well-being of team members by leadership, encouraging them to follow governmental advice
- All training should be informed by the latest advice from public health authorities and/or WHO on the basis of likeminded protocols to enable a consistent approach across sector
- Requested that key stakeholders such as partner venues, hotels and transport partners have trained their staff local requirements
- Recommended by local health authorities or as required by the tour operators procedures when these go beyond local legislation
- Provided their staff with the tools and information necessary regarding infection control, physical contact, and operations such as Q&A.
- Creating and implementing staff protocols and guidelines, including tour guide, coach/drivers and local specialists, and operations such as Q&A.
- Provided their staff with the tools and information necessary regarding infection control, physical contact, and enhanced hygiene measures, the use of masks and gloves as recommended by local health authorities or as required by the tour operators procedures when these go beyond local requirements
- Requested that key stakeholders such as partner venues, hotels and transport partners have trained their staff on the basis of likeminded protocols to enable a consistent approach across sector
- All training should be informed by the latest advice from public health authorities and/or WHO guidelines
- Regular monitoring of well-being of team members by leadership, encouraging them to follow governmental and WHO guidelines
- Implemented or confirmed with suppliers processes focused on enhanced sanitation, disinfection, and deep cleaning practices for coaches and other vehicles used as well as increase their cleaning/disinfection frequency:
- Selected disinfecting products approved by health authorities
- Revisited guidance to cleaning team with a specific focus on high-frequency touch points, including handrails, door handles, tables, board toilets, air conditioning filters, overhead lockers and headsets. Enhance cleaning frequency as appropriate
- Approved disinfecting products made available at sanitation stations to guests in the form of alcohol-based hand sanitiser as appropriate. Provide or make available for purchase additional individual disinfecting products for guests if possible
- Allocated seating plans with no rotation. Implement seat spacing if required by local legislation
- Explored providing bins with liner bags and regular disposal where possible
- Established with transport partners that they have likeminded processes for sanitation, disinfection and deep cleaning practices
- Implemented customer processes including guest information and minimising physical contact:
- Implemented guest health checks and testing if appropriate and required by local legislation
- Limited physical contact and queuing where possible
- Make masks available to guests if required by local authorities
- Developed online check-in and contactless check-out tools and procedures where appropriate and possible
- Explored staggered timing when possible of access to venues, hotels and restaurants among others
- Established with partners and suppliers, including shops, showrooms, tasting venues/shops, museums, shows, theatre, concert halls, factories & farms, that they follow likeminded health, sanitation, disinfection and hygiene protocols aligned with local regulations
- Established that partner restaurants follow likeminded health, sanitation, disinfection and hygiene and food safety protocols to protect guests, such as:
- Approved disinfecting products made available at entrance to guests in the form of alcohol-based hand sanitiser as appropriate
- Established with restaurant that restaurant staff are trained and adhere to likeminded health, hygiene, and physical contact guidelines
- Avoid guest own handling of food at buffets
- Regular cleaning of coffee/drinks machines and where possible operated by staff member
- Enhanced cleaning, including disinfecting of tables and chairs after guest has left and using dishwasher over hand-washing where possible
- Minimised physical contact through table spacing and guest seating if required by local legislation
- Considered minimising what is placed on guest tables and provide mono-packaged items if feasible
- Reviewed payment methods to prioritise contactless and pre-payment methods
- Considered having longer opening hours to reduce the number of guests served at any given time and facilitate the implementation of the new measures
- Reviewed payment method to prioritise contactless and pre-payment methods
3. REBUILDING TRUST & CONFIDENCE
As tour operators work to enhance trust and confidence through transparency and communication with their guests, they should:

- Provide clear, consistent and up-to-date communication to customers on new health & hygiene protocols via the organisation’s channels, both digitally and physically. Work with suppliers to implement clear signage to inform guests of the enhanced cleaning protocols, avoiding physical contact, and recommendations.

- Share guest guidelines ahead of trip and where applicable in person upon commencement of trip on the basis of advice from health authorities which may include the wearing of face masks or coverings, guidance on hand hygiene and avoiding physical contact. Consider having consumers acknowledge guidelines.

- Inform guests about support available if questions or concerns arise. Guest facing staff should be trained and prepared to answer questions, resolve challenges such as the detection of new cases, address situations where guests are not complying and share protocols before and during trip to reassure traveller.

- Explore collaboration with medical/travel insurance companies to offer traveller insurance covering COVID-19 who could assist with arrangements should they be necessary such as emergency repatriation and medical care.

- Promote contact tracing apps if required by local legislation.

4. IMPLEMENTING ENABLING POLICIES
As tour operators work to recover, it is essential that enabling policies are implemented at the governmental level. Tour Operators call on governments to:

- Work collaboratively with industry and other governments as new rules for cross-border travel are developed and announce them in advance.

- Provide financial relief to the sector through grants and the reduction of taxes, fees, and charges to stimulate demand in recovery.

- Create incentives and provide direct support to boost travel and tourism.

- Enhance destination promotion to boost demand both domestically and internationally.

- Consider visa facilitation and visa-waiver for travellers.
ACKNOWLEDGEMENTS

We would like to thank all of our members and partners who have contributed to the protocol, including:

Abercrombie & Kent  ECTAA  ETOA  eurotur

expedia group  IC BELLAGIO  ICF  IITA

INTrepid  Journey Mexico  JTB  Rajah Travel

tiao  viator  Tourism Industry Association of Ontario
The World Travel & Tourism Council is the global authority on the economic and social contribution of Travel & Tourism.

WTTC promotes sustainable growth for the Travel & Tourism sector, working with governments and international institutions to create jobs, to drive exports and to generate prosperity. Council Members are the Chairs, Presidents and Chief Executives of the world’s leading private sector Travel & Tourism businesses.

Together with Oxford Economics, WTTC produces annual research that shows Travel & Tourism to be one of the world’s largest sectors, supporting 330 million jobs and generating 10.3% of global GDP in 2019. Comprehensive reports quantify, compare and forecast the economic impact of Travel & Tourism on 185 economies around the world. In addition to individual country fact sheets, and fuller country reports, WTTC produces a world report highlighting global trends and 25 further reports that focus on regions, sub-regions and economic and geographic groups.

To download reports or data, please visit www.wttc.org